



CALCIUM SULFATE PRODUCTION

IN THE UNITED STATES

PREVIEW

PREMIUM EDITION

BY INTRATEC SOLUTIONS LLC

COMMODITY PRODUCTION COSTS

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CALCIUM SULFATE PRODUCTION

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This document is a preview report provided by Intratec, showcasing the full structure of a cost analysis related to Calcium Sulfate Production.

To protect proprietary data, numerical values have been replaced with "X" placeholders and charts have been intentionally blurred. Nonetheless, this preview faithfully reflects the structure and depth of the commercial report, including the types of tables, charts, and descriptions presented.

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Abstract

This report presents a manufacturing cost analysis of Calcium Sulfate production from gypsum. The process examined is a typical dehydration process. In this analysis, gypsum is initially crushed and then calcinated, yielding dried Calcium Sulfate as the final product.

This report examines the capital costs of a Calcium Sulfate plant and the continuing operating costs associated with the plant. The analysis assumes a plant based in the United States with a capacity of 0.000 of Calcium Sulfate per year and includes:

- * Calcium Sulfate plant capital cost details, including ISBL, OSBL and Contingency; owner's cost; working capital; and costs incurred during industrial plant commissioning and start-up.
- * Operating cost, broken down by variable costs (raw materials, utilities); fixed costs (maintenance, operating labor, plant overhead, property taxes and insurance); and depreciation.
- * Raw materials consumption, products generation, and labor requirements.
- * Calcium Sulfate production process information including block flow diagram (BFD), process flow diagram (PFD) and description of industrial site installations.

Keywords: Plaster of Paris, Calcium Sulfate Hemihydrate, Calcium Sulphate



Revision Control

The following pages present a history of revisions and main changes made in the last updates of the report "Calcium Sulfate Production." The changes in each revision are classified according to the types presented below:

- * Fix: errors correction in a released report (e.g., typos, wrong descriptions/economic figures).
- * Update: changes made by the Intratec team in the release of a new Series of reports (e.g., change of a technical parameter published in a more recent patent).
- * Improvement: structural changes common to all Intratec Commodity Production Costs reports aiming to improve the accuracy of presented estimates or reader's comprehension of reports.

Report Revision History – Series XXXX

Rev. 0 Original



Report Changes History – Previous Series

The list below presents the main changes made in the "Calcium Sulfate Production" report released in previous Series.

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Preamble

Understanding Intratec Commodity Production Costs

Reports Organization

Intratec Commodity Production Costs is a set of best-in-class professional reports that can be understood as an encyclopedia approaching plant capital and operating costs of commodities' manufacturing processes. The Intratec Commodity Production Costs reports are organized in a particular fashion, as shown in the diagram presented on the next page. The diagram shows that the reports are organized in Quarterly Series according to the period of the economic analysis presented. Every new quarter Intratec reviews the entire Series – new reports are developed, and existing reports are updated. After the release of a new Series, the reports from previous Series stop being sold. Currently, each Series includes more than 800 reports.

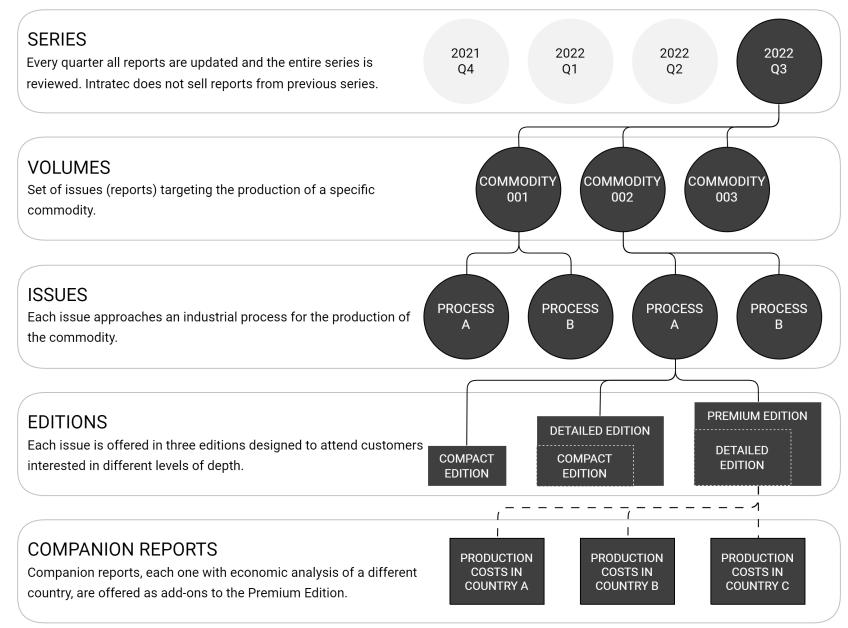
The reports Series are divided into Volumes, with each Volume focusing on processes for manufacturing a specific commodity. The entire Series approaches more than 250 commodities (Volumes), spanning a diverse range of industries. Each Volume, in turn, is composed of Issues, each one targeting a specific industrial process to produce the respective commodity.

Each report is identified by a unique code, containing the information on Series, Volume, Issue, Edition, and Location used as basis in the economic analysis. An example of code is shown below.

Country USA - Country assumed in the economic analysis Premium Edition - Code corresponding to the report edition Issue A - Manufacturing process approached in the report Volume 001 - Target commodity produced Series Q122 - Quarter/year assumed in the economic analysis Product ICC - Intratec Commodity Production Costs reports

INTRATEC-ICC-Q122-001-A-PREM-USA

HOW INTRATEC COMMODITY PRODUCTION COSTS REPORTS ARE ORGANIZED



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- * **Detailed Edition**. This Edition includes, besides all the content from the Compact Edition, additional assumptions and further details related to the economic analysis. This Edition is suggested for the readers interested in a more comprehensive analysis and concerned in understanding each assumption used in the development of the Issue.
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About This Report

Identification

This report, "INTRATEC-ICC-PREV-336-A-PREM-USA," corresponds to the Issue A of a set of reports which is part of Volume 336, released in the Series XXXX. More specifically, this report refers to:

| ltem | Code | Description |
|---------|------|---|
| Product | ICC | Intratec Commodity Production Costs |
| Series | XXXX | Quarter (XX) and year (XXXX) used as basis for the economic analysis |
| Volume | 336 | |
| lssue | А | Calcium Sulfate Production |
| Edition | PREM | Corresponds to the Premium Edition of the report |
| Country | USA | The economic analysis presented in this report is based on a plant located in the United States |



How to Use

The main purpose of this report is to assist readers in conducting a preliminary economic evaluation of the industrial process presented. It serves as a valuable tool for studies such as screening investment options, evaluating emerging processes, assessing economic feasibility, cost estimation double-checking, and more.

Readers should keep in mind the limitations of this report, as both the technical data and economic assessment are subject to certain constraints.

Technical Data. The preliminary design of the process is based on fast techniques that rely on reduced design efforts. The goal of such preliminary design is exclusively to represent the process in sufficient detail for supporting capital and operating costs estimation within the accuracy expected: class 4 budgetary estimates. Therefore, the technical data presented must not be confused with an actual conceptual process design and must not be used as such.

Economic Assessment. The report presents an economic assessment for the period XXXX, assuming an industrial facility based in the United States. This means that capital and operating costs estimates presented are based on several general assumptions (e.g., average market figures for raw materials, chemicals and utilities prices, labor costs, taxes, and duties), believed to suitably portray local conditions for the period of analysis informed, on a country-level basis. Accordingly, the economic assessment provided in this report is not meant to fit any specific industrial venture, which would involve a wealth of specific data and assumptions not herein considered.

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- * The reports are not based on surveys, interviews, or confidential information.
- * The reports are not based on any kind of confidential information.
- * The content of our reports is not tailored to customers' demands. On the contrary, all reports share the same structure (types of graphs, tables, and descriptions) and depth of content, and the content itself is the result of Intratec development methodology.
- * Intratec reports are not consulting services, though users are free to use the information in conjunction with their own data or hire consulting firms for specialized analyses.



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Acronyms & Abbreviations

| AACE | Association for the Advancement of Cost Engineering |
|----------|---|
| BEQ | bare equipment |
| BFD | block flow diagram |
| Btu | British thermal unit |
| CAPEX | capital expenditures |
| CW | circulating cooling water |
| EPC | engineering procurement and construction |
| FEED | front-end engineering design |
| ft | feet |
| G&A | general and administrative |
| HAZOP | hazard and operability study |
| HP | high pressure |
| IC index | Intratec plant construction cost index |
| ISBL | inside battery limits |
| IT | information technology |
| kWh | kilowatt-hour |
| LP | low pressure |
| m3 | cubic meter |
| MM | million |
| MP | medium pressure |



| mt | metric ton |
|------|---|
| NASA | National Aeronautics and Space Administration |
| Nm3 | normal cubic meter |
| OC | owner's cost |
| Op. | operator |
| OPEX | operational expenditures |
| OSBL | outside battery limits |
| PFD | process flow diagram |
| R&D | research and development |
| RF | refrigeration fluid |
| ROCE | return on capital employed |
| ST | steam |
| Sup. | supervisor |
| t | ton |
| TFC | total fixed capital |
| TPC | total process capital |
| TRL | technology readiness level |
| wt | weight |
| yr | year |
| | |



Chapter 1 Executive Summary

About Calcium Sulfate

Calcium Sulfate is a nontoxic inorganic salt. It exists in three levels of hydration: anhydrite (CaSO4), hemihydrate (CaSO4 . 1/2 H2O), and dihydrate (or gyosum - CaSO4 . 2 H2O). Gypsum and anhydrite deposits are found in many countries. By far the largest amount of byproduct gypsum is obtained from the production of wet phosphoric acid from phosphate rock and sulfuric acid. Gypsum is also produced produced from the desulfurization of combustion gases of fossil fuels. Calcium Sulfate anhydrite and hemihydrate undergo hydration under ambient conditions, converting into calcium sulfate dihydrate. Due to this, they are used as a desiccant and as a coagulant. In the ceramic industry, it is employed in the production of dishes, sanitary ware, and related products.

It must be store in a cool and dry place. Also, with the tightly container closed when not in use.

It is used as metal polishing compounds; pigment/extender (paints, paper, pharmaceuticals); artificial marble; porous polymers; water treatment; soil treatment; food additives; portland cement ingredient; desiccant; coagulant; ceramic industry; and others.



Calcium Sulfate Production Process

The present analysis approaches Calcium Sulfate production from gypsum.

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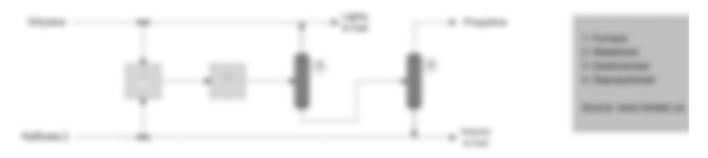


Figure 1.1 Process Schematic Diagram



Economic Analysis

Table 1.1 provides a summary of the Calcium Sulfate production cost related to the process described in the report, based on a 0.000 /yr plant. Also, it presents some remarks about the key aspects surrounding the economic analysis performed.

Table 1.1 Calcium Sulfate Production Cost Summary

| Calcium Sulfate Product | ion | | | | |
|---------------------------|----------------------|----------------------------|---------|-----|-----|
| Plant location | United States | Capital investment summary | | MM | USD |
| Period of analysis | XXXX (IC Index: XXX) | Fixed capital | | | XXX |
| Nominal capacity (/yr) | 0.000 | Working capital | | | XXX |
| Operating rate (h/yr) | XXX (XXX XXX%) | Additional capital | | | XXX |
| Annual production (mt/yr) | XXX | Total capital investment | | | XXX |
| Description | | /mt | MM USD, | /yr | % |
| Net raw materials cost | | XXX | Х | XX | XX |
| Net utilities cost | | XXX | Х | XX | XX |
| Operating variable costs | | XXX | Х | хх | хх |
| Operating fixed costs | | XXX | Х | XX | XX |
| Operating cash cost | | ХХХ | Х | хх | ХХ |
| Depreciation | | XXX | Х | XX | XX |
| Total operating cost | | XXX | Х | хх | ХХ |
| Corporate overhea | d | XXX | Х | XX | XX |
| ROCE | | XXX | Х | XX | ХХ |
| Product value | | XXX | | | ХХ |

Table 1.1 shows the impact of variable costs in the product value – it represents approximately XX % of the product value. Regarding the capital investment it is worth mentioning that, in order to fulfill the infrastructure requirements assumed in the present analysis, OSBL investment represents about XX% of the Calcium Sulfate plant cost.



Chapter 2 About Calcium Sulfate

Calcium Sulfate is a nontoxic inorganic salt. It exists in three levels of hydration: anhydrite (CaSO4), hemihydrate (CaSO4 . 1/2 H2O), and dihydrate (or gyosum - CaSO4 . 2 H2O). Gypsum and anhydrite deposits are found in many countries. By far the largest amount of byproduct gypsum is obtained from the production of wet phosphoric acid from phosphate rock and sulfuric acid. Gypsum is also produced produced from the desulfurization of combustion gases of fossil fuels. Calcium Sulfate anhydrite and hemihydrate undergo hydration under ambient conditions, converting into calcium sulfate dihydrate. Due to this, they are used as a desiccant and as a coagulant. In the ceramic industry, it is employed in the production of dishes, sanitary ware, and related products.

It must be store in a cool and dry place. Also, with the tightly container closed when not in use.

Commercial Forms & Applications

The uses and applications of Calcium Sulfate may vary according to its specification. The main forms of Calcium Sulfate are ACS grade.

It is used as metal polishing compounds; pigment/extender (paints, paper, pharmaceuticals); artificial marble; porous polymers; water treatment; soil treatment; food additives; portland cement ingredient; desiccant; coagulant; ceramic industry; and others.

Calcium Sulfate can be used in the manufacture of other products, including anhydrite; calcium oxide; calcium sulfate hemihydrate; sulfur dioxide.



Calcium Sulfate Production Routes



Figure 2.1 Calcium Sulfate Production Routes Diagram



Fig. 2.1 comprises a diagram showing different Calcium Sulfate production processes. This report is part of the Intratec Commodity Production Costs reports, focused on Calcium Sulfate manufacturing processes.

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Chapter 3 Process Overview

This chapter presents an overview of Calcium Sulfate production from gypsum.

More specifically, the current chapter approaches technical aspects of the Calcium Sulfate production process examined including technology maturity assessment and description of the products generated and the process inputs.

Technology Maturity Assessment

The process technology under study was categorized according to its maturity. The technical maturity, while a measure of performance, reliability and operating experience associated with the technology being assessed, serves as an important input in the definition of assumptions that have a relevant impact on process economics (e.g., process contingency, project contingency, costs related to start-up inefficiencies and R&D, etc.).

The process technology maturity is defined by the Intratec team through a method adapted from the so-called Technology Readiness Level (TRL) method, developed by NASA, and nowadays used in a broad range of sectors/industries. There are nine TRLs, which describe the maturity of a technology, from basic technology research to system testing, launch and operations.

Originally intended to support decision-making over research and development activity, the nine technology readiness levels were divided into five major classes to portray the maturity level of chemical process technologies, from "concept" to "established technology." Table 3.1 describes such five classes according to which the Intratec team classifies technologies being studied, as well as the TRLs included within each class.



| Table 3.1 Process Technology Maturity Scal | е |
|--|---|
|--|---|

| Technology Status | Description | Scale | TRL |
|------------------------|--|---------------------------------------|------------|
| Established (Outdated) | * Existing plants being shut down * No longer adopted in new plants * Obsolete technology | Commercial (at least 1 plant) | - |
| Established (In Use) | * 2+ commercial plants * Proven technology (successful operations) | Commercial (2+ plants) | 9 |
| Emerging | * 1 commercial plant * Basic data for commercial plant * Performance validation * Demonstration plant * Prototype near or at planned operation system | Commercial (1 plant) Demonstration | 7-8 |
| Embryonic | * Pilot-scale demonstration * Engineering-scale models / prototypes * Basic data for scale-up * "Proof-of-Concept" validation * Bench-scale demonstration * Lab-scale technology definition * Process modeling * Analytical studies | Pilot Bench Lab | 4-6 2-3 |
| Conceptual | * Active R&D * Unproven idea / proposal * No analysis or testing * Paper concept / studies | Concept Idea | 1 |



Product(s) Description

Inputs Description

Raw Material(s)

Utilities



Process Highlights



Chapter 4 Industrial Site Configuration

This chapter presents the industrial site configuration for the Calcium Sulfate production process examined. In short, the information presented in this chapter is based on commonly utilized concepts related to the type of installations found within a typical industrial site. These concepts include:

* Process unit. Also known as inside battery units, these installations comprise all main units of the site required to modify the input stream and obtain the target output. These units are located Inside the Battery Limits (ISBL).

Infrastructure. Also known as outside battery units or offsite facilities, these installations do not directly enter into the modification of the process input stream. They are support buildings, auxiliary units used for providing and distributing utilities and storage facilities. These units are located Outside the Battery Limits (OSBL).

In order to make a better distinction between these types of installation, a diagram is presented in Figure 4.1. The diagram also provides an insightful overview of the industrial site as whole, and helps to clarify which raw materials and utilities are supplied to the process unit and which products and utilities are generated.







Chapter 5 Process Unit

This chapter presents the process unit associated with the Calcium Sulfate production from gypsum. The process examined is a typical dehydration process.

Basically, the process unit is the core of an industrial site. Comprising the site's battery limits (ISBL), it may be complex and involve several pieces of equipment. In this context, to facilitate the understanding, the process unit related to the Calcium Sulfate manufacturing process under analysis is presented in the next pages through the use of a block flow diagram followed by a comprehensive description.

It is important to mention that some aspects of the Calcium Sulfate production process examined are either industrial secrets, not published in patents, or have changed, but were not reported in the literature at the time this report was developed. That being the case, the design herein presented is partially based on Intratec process synthesis knowledge such that there may be some differences between the industrial process actually employed and the Calcium Sulfate manufacturing process described in this study. Nevertheless, the design presented suitably represents the technology examined in sufficient detail to estimate the economics of the technology within the degree of accuracy expected from conceptual evaluations.



Block Flow Diagram

In general, block flow diagrams consist of a series of blocks, representing unit operations or groups of equipment, connected by input and output streams. In fact, there are no strict standards according to which such diagrams are made.

To facilitate the presentation of the process unit under analysis, Intratec developed block flow diagrams according to some standards. The process areas represented correspond to a "functional unit." Basically, a "functional unit" is a significant step in the process in which a particular physico-chemical operation (i.e., distillation, reaction, evaporation) occurs. According to this definition, a given functional unit is not associated with a single piece of equipment, but rather with a group of equipment and ancillaries required to perform a particular operation.

The blocks representing process areas also show key technical parameters related to these areas, including: the highest operating temperature and pressure, representative material of construction, and other parameters.

As to the process streams represented, there is an indication of their phase. Also, such streams may provide a global material balance of the process, normalized by the mass flow rate of the product considered in the analysis. In other words, the number near each stream represents the ratio between its mass flow rate and the output flow rate of the product under analysis.

It is worth noting that areas having no significant impact on the economics of the process may not be included in the diagram. Similarly, some streams may also not be represented. Nevertheless, the diagram presented is still extremely useful in providing readers with an overall understanding of the process studied.

The following block flow diagram illustrates the functional units related to the process under analysis.

Further Details

For more information on how the process examined was divided into functional units, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



This is a preview. For the full version, visit: www.intratec.us/icc/336-A



Further Details

For a more detailed diagram presenting pieces of equipment and more process streams, the reader is referred to "*Appendix I. Process Flow Diagram & Equipment List.*"

Description

The Calcium Sulfate production process under analysis is briefly described below. For clarity, the description was divided according to the process areas indicated in the block flow diagram.

* XX - XXXXXXXXX

* XX - XXXXXXXXX

* XX - XXXXXXXXX

* XX - XXXXXXXXXX

* XX - XXXXXXXXXX

* XX - XXXXXXXXX



* XX - XXXXXXXXXX



Chapter 6 Site Infrastructure

This chapter describes the infrastructure requirements associated with the Calcium Sulfate production process examined. Basically, infrastructure requirements comprise the offsite facilities, or the units located Outside the Battery Limits (OSBL). The OSBL usually have a significant impact on the capital cost estimates associated with any new industry venture. This impact is largely dictated by, among other things: specific conditions where the industrial site will be erected; the level of integration the new site will have with nearby facilities or industrial complexes; and assurance and promptness in the supply of chemicals.

Assumptions

The infrastructure requirements of the industrial site examined were defined according to the assumptions listed below.



Note

According to the literature focused on the economic analysis of processes, the costs associated with waste treatment typically range from 0.5% to 5% of plant cost per year (See references M14, M15). However, since such costs may significantly vary from process to process and according to plant location, Intratec recommends a specific study for more accurate estimates.

Description

The offsite facilities were divided into areas according to their type/function. These areas are listed in the following pages, as well as a description about the major equipment, systems and facilities included in each of them.



* Area 90 – Storage Installations



Figure 6.1 Area 90 – Storage Installations



* Area 91 – Utilities Facilities



Figure 6.2 Area 91 – Utilities Facilities



* Area 92 – Support & Auxiliary Buildings



Figure 6.3 Area 92 – Support & Auxiliary Buildings



Chapter 7 Process Consumptions & Labor Requirements

This chapter presents the process requirements to operate an industrial site of the Calcium Sulfate production process examined. More specifically, the next pages provide key process indicators and the operators required to run the process equipment of the Calcium Sulfate manufacturing process examined (in accordance with the block flow diagram and the global material balance previously presented).

Key Input & Output Figures

The following tables show key process indicators of the technology examined. In other words, these indicators reflect the raw materials consumption in Table 7.1 rates per metric ton of Calcium Sulfate.

| Table 7.1 | Raw Materials Consumption | |
|-----------|---------------------------|--|
| | | |

| Raw Material | Quantity per metric ton of Product | Unit |
|--------------|------------------------------------|------|
| XXXXXXXXX | XXX | XXX |
| XXXXXXXXX | XXX | XXX |

It should be noted that estimation of raw material requirements in the conceptual design phase is usually reasonably accurate, but tends to be somewhat understated compared to real operations. Losses from vessel vents, unscheduled equipment, inerting systems, physical property inaccuracies, startup, shutdown, and other process operations not typically addressed in this phase may increase raw materials consumption.



Further Details

For detailed figures regarding utilities consumption, reader is referred to "Appendix A. Utilities Consumption Details."

Labor Requirements

Table 7.2 presents the number of operators per shift required to run the equipment of the process examined, as well as the personnel per shift required to directly supervise the operating labor.

Table 7.2 Labor Requirements

| Personnel | Workers per Shift |
|-------------|-------------------|
| Operators | XX |
| Supervisors | XX |



Chapter 8 Capital Costs Summary - United States

This chapter presents Calcium Sulfate plant capital costs associated with Calcium Sulfate production from gypsum, from design to industrial plant startup.

The costs that comprise the total Calcium Sulfate plant capital costs are grouped under three major costs:

- * Fixed capital. Depreciable capital invested in the construction of the industrial plant and making it operational. It comprises the Calcium Sulfate plant cost and owner's cost, expenses required to make the plant operational (i.e., initial catalyst load in reactors, prepaid royalties, and miscellaneous costs).
- * Working capital. Funds for getting the plant into operation and meeting subsequent obligations. It includes raw materials inventory, products inventory, in-process inventory, supplies and stores, accounts receivable and accounts payable.
- * Additional capital requirements. One-time expenses related to bringing a process on stream during plant start-up. These expenses may be related to employee training, initial commercialization costs, operating inefficiencies, and unscheduled plant modifications.

Figure 8.1 illustrates the composition of total capital investment.

Further Details

For more information about how the capital costs were estimated, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



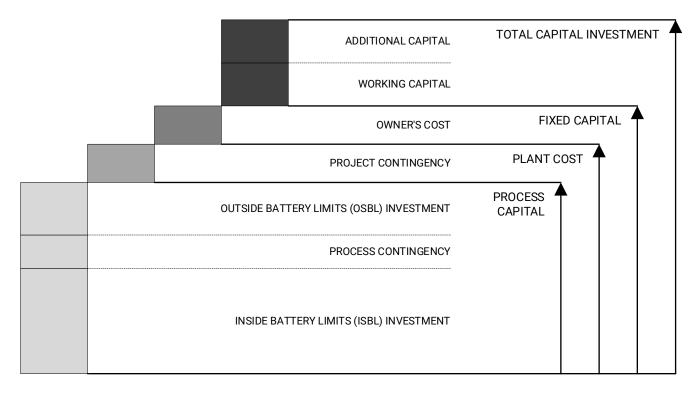


Figure 8.1 Capital Investment Composition

Assumptions

The estimates included in this chapter are based on the following assumptions:

- * Plant nominal capacity: 0.000 of Calcium Sulfate per year
- * Industrial plant location: United States
- * Construction on a cleared, level site
- * Period of analysis: XXXX
- * IC Index-United States at the period of analysis: XXX

Interested in Adjusting Construction Costs Over Time?

Intratec Plant Construction Cost Indexes (IC Indexes) are multipliers monthly published by Intratec to scale capital costs from one time period to another. For more information, visit https://intrat.ec/industry-economics-worldwide.



Total Capital Investment

Table 8.1 summarizes all major Calcium Sulfate plant capital costs that comprise the total capital investment, from the design and construction of an industrial site to plant startup.

Table 8.1 Capital Investment Summary

| Component | MM USD | % |
|--------------------------|--------|----|
| Plant cost | XXX | XX |
| Owner's cost | XXX | XX |
| Total fixed capital | XXX | XX |
| Working capital | XXX | XX |
| Additional capital | XXX | XX |
| Total capital investment | XXX | XX |

Figure 8.2 presents a graphical representation of the total capital investment breakdown.



Figure 8.2 Capital Investment Summary



Further Details

For the breakdown of fixed capital, working capital and additional capital, reader is referred to *"Appendix C. Capital Investment Details."*



Chapter 9 Operating Costs Summary - United States

This chapter presents ongoing costs required for Calcium Sulfate production from gypsum. Also referred to as operational expenditures (OPEX), these encompass costs associated with the plant operation and depreciation. In the current analysis, the operating cost was grouped under three major costs:

- * Operating variable costs. Costs directly proportional to the actual operating rate of the industrial site. Such costs include raw materials and utilities (i.e., steam, electricity, fuel, and refrigeration).
- * Operating fixed costs. Operating costs directly tied to the plant capacity, but which do not change with the operating level (i.e., operating labor, supervision labor, maintenance costs, plant overhead).
- * Depreciation. Refers to the decrease in value of industrial assets with passage of time.

It should be kept in mind that the sum of operating fixed costs and operating variable costs is referred to as "cash cost." The sum of cash cost with depreciation, in turn, is referred to as "total operating cost."

Figure 9.1, on the next page, illustrates the composition of total operating cost.

Further Details

For more information about how the operating cost components were estimated, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



| | DEPRECIATION | TOTAL O | PERATING COST | |
|-------------------|----------------------------------|-------------------------------|---------------|--|
| | PROPERTY TAXES AND INSURANCE | | CASH | |
| | PLANT OVERHEAD | FIXED COST | COST | |
| | LABORATORY EXPENSES | | | |
| | OPERATING SUPPLIES | | | |
| | MAINTENANCE MATERIAL | | | |
| | PAYROLL CHARGES | | | |
| | MAINTENANCE LABOR | | | |
| | SUVERVISION LABOR | | | |
| | OPERATING LABOR | • | , | |
| | NET UTILITIES COST | OPERATING VARIABLE COST | | |
| GROSS RAW MATERIA | ALS COST LESS BY-PRODUCTS CREDIT | | , | |

Figure 9.1 Operating Costs Composition

Assumptions

The estimates included in this chapter are based on the following assumptions:

- * Industrial plant location: United States
- * Period of analysis: XXXX
- * Plant nominal capacity: **0.000** of Calcium Sulfate per year
- * Plant operating rate (hours per year): XXX

The plant operating rate assumed leads to an annual throughput of XXX metric ton of Calcium Sulfate. It is important to mention that this rate does not represent any technological limitation; rather, it is an assumption based on usual industrial operating rates.



Operating Variable Costs

Table 9.1 displays the operating variable costs.

Table 9.1 Operating Variable Costs

| Component | Quantity | Price | /mt | MM USD/yr | % |
|--------------------------|----------|-------|-----|-----------|----|
| XXXXXXXXX | XXX XXX | XXX | XXX | XXX | XX |
| XXXXXXXXX | XXX XXX | XXX | XXX | XXX | XX |
| Gross raw materials | cost | | XXX | XXX | ХХ |
| Net raw materials | s cost | | XXX | XXX | ХХ |
| Net utilities cost | | | XXX | XXX | XX |
| Operating variable costs | | XXX | XXX | ХХ | |

All costs presented in this table are derived from unit consumptions and pricing information.

Total Operating Cost

Table 9.2 summarizes all operating cost by presenting its major components.

Table 9.2 Operating Costs Summary

| Component | /mt | MM USD/yr | % |
|--------------------------|-----|-----------|----|
| Operating variable costs | XXX | XXX | XX |
| Operating fixed costs | XXX | XXX | XX |
| Operating cash cost | XXX | XXX | XX |
| Depreciation | XXX | XXX | XX |
| Total operating cost | XXX | XXX | ХХ |

Figure 9.2 presents a graphical representation of the operating cost breakdown.





Figure 9.2 Operating Costs Summary

Further Details

For the breakdown of utilities cost, operating fixed costs and depreciation, the reader is referred to "Appendix D. Operating Costs Details."



Chapter 10 Product Value Summary - United States

This chapter presents the "Product Value," a term commonly used wherein all costs associated with the manufacture of a product are combined in order to provide a more consistent economic analysis. It includes operating cost (operating variable costs, operating fixed costs, and depreciation), as well as corporate overhead costs and an expected Return on Capital Employed (ROCE). Figure 10.1 illustrates the composition of the product value.

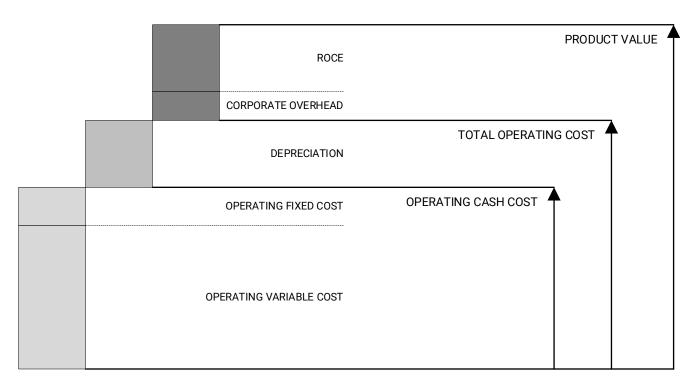


Figure 10.1 Product Value Composition



It is important to mention that product value should not be confused with product price. The product value should be seen as the minimum price for which the product could be sold, so that the plant owner can get the expected ROCE.

Table 10.1 summarizes all costs that comprise the product value in the process examined.

Table 10.1 Product Value Composition

| Component | /mt | MM USD/yr | % |
|----------------------|-----|-----------|----|
| Operating cash cost | XXX | XXX | XX |
| Depreciation | XXX | XXX | XX |
| Total operating cost | XXX | XXX | XX |
| Corporate overhead | XXX | XXX | XX |
| ROCE | XXX | XXX | XX |
| Product value | XXX | | XX |

Figure 10.2 shows the impact of each cost component on the product value.



Figure 10.2 Product Value Summary



Chapter 11 Production Costs Summary - United States

This chapter provides a summary of all Calcium Sulfate production costs related to the process described so far. Also, it presents some remarks about the key aspects surrounding the economic analysis.

Calcium Sulfate Production Cost Datasheet

Table 11.1 condenses the analysis developed in this report.

Economic Remarks

It should be noted that the risk taken into account in this analysis is limited to the technical risks associated with the process uncertainties or inherent risks associated with the venture's industry sector. Other venture risks, such as business environment, raw materials and product prices variations, change in government policy, shall be evaluated case by case, and are not taken into account here, since this is a general analysis.

It is also important to mention that product value must not be confused with product price. While the product value is calculated based on operating cost and expected ROCE, the product price is the actual value practiced in market transactions.



| Calcium Sulfate Produc | tion | | | | | |
|---------------------------|--------------------|---------|------------------------|-----------|--------|--|
| Plant location | United States | | Capital investment sur | mmary I | MM USD | |
| Period of analysis | XXXX (IC Index: XX | X) | Fixed capital | | XXX | |
| Nominal capacity (/yr) | 0.000 | | Working capital | | XXX | |
| Operating rate (h/yr) | XXX (XXX XXX%) | | Additional capital | | XXX | |
| Annual production (mt/yr) | XXX | | Total capital invest | ment | XXX | |
| Description | Quantity per mt | Price | /mt | MM USD/yr | % | |
| XXXXXXXXX | XXX XXX | XXX/XXX | XXX | XXX | XX | |
| XXXXXXXXX | XXX XXX | XXX/XXX | XXX | XXX | XX | |
| Gross raw materials cos | t | | XXX | XXX | XX | |
| Net raw materials co | st | | XXX | XXX | XX | |
| Net utilities cost | | | XXX | XXX | XX | |
| Operating variabl | le costs | | XXX | XXX | XX | |
| Operating fixed c | osts | | XXX | XXX | XX | |
| Operating cas | sh cost | | XXX | XXX | XX | |
| Depreciation | | | XXX | XXX | XX | |
| Total operating cost | | | XXX | XXX | XX | |
| Corporate overhead | | | XXX | XXX | XX | |
| ROCE | | | XXX | XXX | XX | |
| Produ | uct value | | XXX | | ХХ | |

Table 11.1 Calcium Sulfate Production Cost Datasheet

Further Details

For further clarification about the pricing assumptions used in this analysis, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



Chapter 12 Analysis Methodology Summary

This chapter provides a brief summary of the methodology developed by Intratec for producing its Production Cost Reports. For a more-in-depth comprehension, readers are encouraged to explore the *Intratec Commodity Production Costs – General Methodology Guide*, which can be accessed at:

https://intrat.ec/m?f=/icc-methodology

The Intratec Commodity Production Costs report is a critical tool for evaluating industrial processes from a techno-economic perspective. Leveraging over a decade of experience in commodities markets and process economics, Intratec has developed a robust and consistent methodology to ensure reliable and comprehensive techno-economic evaluations.

A techno-economic assessment analyzes industrial processes from an economic viewpoint, considering factors such as operating costs, capital investments, and process requirements. This evaluation supports investment screening, process assessment, and the analysis of industrial ventures' economic feasibility.

The primary goal of the report is to deliver best-in-class economic evaluations, summarized as shown in Table 12.1, providing trustworthy estimates for informed decision-making. This approach offers readers clear insights into the economic viability of process technologies in dynamic markets.

To produce high-quality reports, Intratec conducts detailed research into raw materials, products, and processes, including thorough technical analyses of Inside Battery Limits (ISBL) and Outside Battery Limits (OSBL) areas. This analysis is grounded in an extensive bibliography of books, patents, and academic papers.



Table 12.1 Production Cost Datasheet Template

| Intratec Commodity Pro | oduction Costs | | | | | |
|---------------------------|----------------------|-------|-------------------|-------------|----------|----|
| Plant location | (e.g., USA) | | Capital investme | ent summary | MM U | SD |
| Period of analysis | (IC Index:) | | Fixed capital | | | |
| Nominal capacity (mt/yr) | | | Working capital | | | |
| Operating rate (h/yr) | (%) | | Additional capita | I | | |
| Annual production (mt/yr) | | | Total capital | investment | | |
| Description | Quantity per product | Price | US | D/mt MN | l USD/yr | % |
| Raw material 1 | mt | US | D/mt _ | | | |
| Raw material 2 | mt | US | D/mt _ | | | |
| Raw material 3 | mt | US | D/mt _ | | | |
| Raw material 4 | mt | US | D/mt _ | | | |
| Gross raw materials cos | t | | - | | | |
| By-product 1 | mt | US | D/mt _ | | | |
| By-product 2 | mt | US | D/mt _ | | | |
| By-product credits | | | - | | | |
| Net raw materials co | st | | - | | | |
| Cooling water | m3 | US | D/m3 _ | | | |
| Demineralized water | m3 | US | D/m3 _ | | | |
| Electricity | kWh | US | D/kWh _ | | | |
| Steam (HP) | mt | US | D/mt _ | | | |
| Utilities consumption | | | - | | | |
| Fuel credit | MMBtu | US | D/MMBtu _ | | | |
| Steam (LP) | mt | US | D/mt _ | | | |
| Utilities generation | | | - | | | |
| Net utilities cost | | | - | | | |
| Operating variabl | e costs | | - | | | |
| Operating fixed c | osts | | - | | | |
| Operating cas | sh cost | | - | | | |
| Depreciation | | | - | | | |
| Total ope | rating cost | | - | | | |
| Corporate | e overhead | | - | | | |
| ROCE | | | - | | | |
| Produ | ıct value | | - | | | |



Using this technical foundation, key process indicators, site configurations, and labor requirements are defined. These inputs are then applied to calculate capital investment and operating costs. Capital investment is categorized into fixed, working, and additional capital, while operating costs are divided into variable costs, fixed costs, and depreciation.

Accuracy is paramount, and Intratec continuously gathers comprehensive data on commodity prices, utilities, and labor costs for the specific country and period of the study. This data is sourced from both public and private entities, including national statistics bureaus, government agencies, international organizations, market exchanges, and producers.

For simplicity, all cost estimates are consolidated into a single item: the "Product Value." This value combines operating costs (variable, fixed, and depreciation), corporate overhead, and a return on capital employed (ROCE), which reflects the capital investment.

All Intratec reports that approach industrial processes have a common structure, i.e., indexes, tables, and charts share similar standards. This ensures that Intratec's readers know upfront what they will get and, more than that, will be able to compare technologies addressed in different reports.

Our methodology is continuously tested and validated by manufacturers, R&D centers, EPC companies, financial institutions, and government agencies that rely on our reports. Figure 12.1 illustrates the methodology used in this report.

Complementary Documents

In addition to the full analysis methodology (https://intrat.ec/m?f=/icc-methodology), Intratec provides two other documents with complementary information to this report: "Glossary & Abbreviations" and "Unit Conversion."

The "Glossary & Abbreviations" document contains definitions of important commodity market terms found in this report and our other products. Access it at: https://intrat.ec/glossary.

The "Unit Conversion" table presents unit conversion factors for several length, mass, energy units, and more. Access it at: https://intrat.ec/unit-conversion.



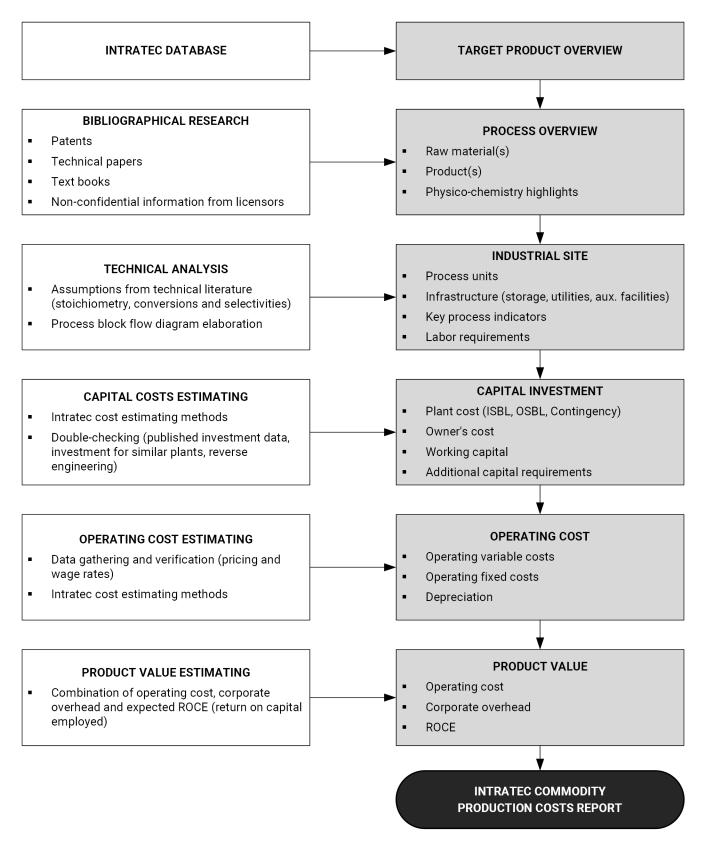


Figure 12.1 Intratec Commodity Production Costs Reports Development Methodology



Chapter 13 References

Methodology References

Intratec has built its knowledge based on the most relevant text books, encyclopedias, and technical papers related to the economic evaluation of industrial processes. Such expertise has established a large foundation that enriches all Intratec reports, in a way that the reader can expect the most trustworthy information.

The methodology references reflect this foundation of bibliographical data, used in the development of all Intratec Commodity Production Costs reports, particularly in the elaboration of the methodology employed, detailed in Chapter 12.

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- [M19] Ulrich, G. D.; Vasudevan, P. T.. 2003. Chemical Engineering Process Design and Economics: A Practical Guide (2nd ed.). CRC Press

Analysis References

The analysis references present the foundation of this Calcium Sulfate production cost report, providing information required to fully understand the industrial process addressed and to formulate the assumptions considered. These references, presented below, may encompass patents, encyclopedias, textbooks, academic or professional researches, technical papers and any other non-confidential information publicly available, duly reviewed by Intratec's team.





Appendix A Utilities Consumption Details

This appendix details the key utilities consumption indicators of the technology examined in the report. In other words, these indicators reflect the net utilities consumption rates per metric ton of Calcium Sulfate produced presented in Table A.1.

| Utility | Consumption per metric ton |
|-----------|----------------------------|
| XXXXXXXXX | XXX XXX |

Table A.1 Net Utility Consumption Rates (per metric ton of Calcium Sulfate)

It should be noted that estimation of utility requirements in the conceptual design phase is usually fairly accurate, but tends to be somewhat low compared to real operations. Losses from vessel vents, unscheduled equipment, inerting systems, physical property inaccuracies, startup, shutdown and other process operations not typically addressed in this phase may increase utilities consumption.



Appendix B Material & Utilities Pricing Data - United States

This appendix presents details of the pricing data used in the economic analysis within this report.

Analysis Pricing Basis

The economic analysis presented is based on the prices seen in Table B.1.

| Description | Price | Unit | Remark | |
|---------------|-------|---------|--------|--|
| Raw materials | | | | |
| XXX | XXX | USD/XXX | XXX | |
| XXX | XXX | USD/XXX | XXX | |
| Utilities | | | | |
| XXX | XXX | USD/XXX | XXX | |
| XXX | XXX | USD/XXX | XXX | |
| XXX | XXX | USD/XXX | XXX | |
| XXX | XXX | USD/XXX | XXX | |

Table B.1 Materials & Utilities Prices (United States, XXXX)

Historical Prices

The evolution of material costs over the past three years is depicted in the following pages.



Appendix C Capital Costs Details - United States

This appendix details Calcium Sulfate plant cost, working capital, and additional capital, discussed in *"Chapter 8. Capital Costs Summary."*

Fixed Capital Cost Details

Fixed capital constitutes the fraction of the capital investment which is depreciable. It includes the Calcium Sulfate plant cost and owner's cost.

Plant Cost

The Calcium Sulfate plant cost, i.e., the cost related to the construction of the industrial site itself, is broken down into the components presented in Table C.1.

| Table C.1 | Plant Cost Estimate Accuracy Range (USD Million) |
|-----------|--|
|-----------|--|

| Component | Estimate | Lower Limit | Upper Limit | % |
|-----------------------------------|----------|-------------|-------------|----|
| Inside battery limits (ISBL) | XXX | XXX | XXX | XX |
| Process contingency (XX% of ISBL) | XXX | XXX | XXX | XX |
| Outside battery limits (OSBL) | XXX | XXX | XXX | XX |
| Total process capital (TPC) | XXX | XXX | XXX | XX |
| Project contingency (XX% of TPC) | XXX | XXX | XXX | XX |
| Plant cost | XXX | XXX | XXX | ХХ |

The lower and upper limits for the Calcium Sulfate plant cost figures, according to the accuracy range expected from conceptual evaluations presented in this report, are also presented in Table C.1. The presented range is associated with a confidence level of 90%.



Figure C.1 summarizes all items that make up the plant cost.



Figure C.1 Plant Cost Summary

Further Details

For more information about the breakdowns for the Calcium Sulfate plant capital cost, the reader is referred to "Appendix F. Plant Cost Breakdowns."

Owner's Cost

The owner's cost encompasses the expenses required to make the plant operational. Its components are presented in Table C.2.



Table C.2 Owner's Cost Details

| Component | Assumption | MM USD | % |
|---------------------|-------------------|--------|----|
| Prepaid royalties | XX% of plant cost | XXX | XX |
| Miscellaneous costs | XX% of plant cost | XXX | XX |
| Owner's cost | | XXX | XX |

Fixed Capital Summary

Table C.3 summarizes the fixed capital components that result in total fixed capital.

Table C.3 Fixed Capital

| Component | MM USD | % |
|---------------------|--------|----|
| Plant cost | XXX | XX |
| Owner's cost | XXX | XX |
| Total fixed capital | XXX | XX |

Further Details

For more information about each cost presented in this appendix, the reader is referred to https://intrat.ec/m?f=/icc-methodology

Working Capital Details

Working capital, i.e., the funds for getting the plant into operation and meeting subsequent obligations, is broken down in Table C.4.



Table C.4Working Capital Details

| Component | Assumption | MM USD | % |
|-------------------------|---|--------|----|
| Accounts receivable | XX day(s) of total operating cost + corporate | XXX | |
| Accounts payable | XX day(s) of operating cash cost + corporate | XXX | |
| Net accounts receivable | | XXX | ХХ |
| Raw materials inventory | XX day(s) of raw materials costs | XXX | XX |
| In-process inventory | XX day(s) of operating cash cost + corporate | XXX | XX |
| Products inventory | XX day(s) of total operating cost + corporate | XXX | XX |
| Supplies and stores | XX% of annual operating labor & maintenance costs | XXX | XX |
| Cash on hand | XX day(s) of operating cash cost + corporate | XXX | XX |
| Total working capita | l | XXX | ХХ |

Additional Capital Requirements Details

Additional capital requirements are one-time expenses related to bringing a process on stream during plant start-up. Table C.5 presents the breakdown of this cost with all its components.

| Table C.5 | Additional | Capital | Requirements Details |
|-----------|------------|---------|----------------------|
|-----------|------------|---------|----------------------|

| Component | Assumption | MM USD | % |
|-----------------------------|--|--------|----|
| Operator training | XX day(s) of operating + supervision labor costs | XXX | XX |
| Commercialization costs | XX% of annual operating cash cost + corporate | XXX | XX |
| Start-up inefficiencies | XX% of annual operating cash cost + corporate | XXX | XX |
| Unschd. plant modifications | XX% of plant cost | XXX | XX |
| Start-up costs | | XXX | XX |
| Land & site development | XX% of plant cost | XXX | XX |
| Total additional capita | Ι | XXX | ХХ |



Appendix D Operating Costs Details - United States

This appendix details utilities cost, operating fixed cost and depreciation, discussed in "Chapter 9. Operating Costs."

Utilities Cost Details

Utilities cost component encompasses costs related to a plant's consumption of steam, electricity, fuel, and refrigeration. Table D.1 summarizes net utility costs for this cost analysis.

Table D.1 Net Utilities Details

| Utility | Consumption | Price | /mt | MM USD/yr | % |
|-----------------|-------------|-------------|-----|-----------|----|
| XXXXXXXXX | XXX XXX | XXX USD/XXX | XXX | XXX | XX |
| XXXXXXXXX | XXX XXX | XXX USD/XXX | XXX | XXX | XX |
| XXXXXXXXX | XXX XXX | XXX USD/XXX | XXX | XXX | XX |
| XXXXXXXXX | XXX XXX | XXX USD/XXX | XXX | XXX | XX |
| Net utility cos | st | | XXX | XXX | XX |

Further Details

For more information about how the utilities cost components were estimated, the reader is referred to https://intrat.ec/m?f=/icc-methodology.

Figure D.1 illustrates the utilities with greatest impact on the total utility consumption.





Figure D.1 Cost Distribution of Utility Consumption

Operating Fixed Costs Details

Operating costs directly tied to the plant capacity, but which do not change with the operating level. Table D.2 presents the breakdown of operating fixed cost.



| Component | Assumption | /mt | MM USD/yr | % |
|----------------------------|--|-----|-----------|----|
| Operating labor | XX operator(s); XXX USD/oper./h | XXX | XXX | ХХ |
| Supervision labor | XX supervisor(s); XXX /oper./h | XXX | XXX | XX |
| Payroll charges | related to operating and supervision labor | XXX | XXX | XX |
| Maintenance labor | XX% of plant cost per year | XXX | XXX | XX |
| Maintenance materials | XX% of plant cost per year | XXX | XXX | XX |
| Operating supplies | XX% of maintenance costs | XXX | XXX | XX |
| Laboratory expenses | XX% of operating labor costs | XXX | XXX | XX |
| Plant overhead | XX% of operating labor and maintenance | XXX | XXX | XX |
| Property taxes & insurance | XX% of fixed capital per year | XXX | XXX | XX |
| Operating fixed costs | | XXX | XXX | XX |

Table D.2 Operating Fixed Costs Details

Depreciation

In this study, the depreciation unit cost corresponds to XXX /mt of Calcium Sulfate produced. This calculation was based on the straight-line method and a project economic life of 10 years for both the core production unit (ISBL assets) and owner's assets, and 20 years for the site infrastructure (OSBL assets).

Further Details

For more information about how operating fixed costs components and depreciation were estimated, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



Appendix E Product Value Details - United States

This appendix details corporate overhead costs and the return on capital employed, both of which make up the product value, presented in *"Chapter 10. Product Value Analysis."*

Corporate Overhead Costs Details

Corporate overhead is associated with costs incurred by a company's head office. Table E.1 presents a breakdown of corporate overhead costs.

| able E.1 Corporate Overhead Costs Details |
|---|
|---|

| Component | Assumption | /mt | MM USD/yr | % |
|--------------------------|---|-----|-----------|----|
| Administration costs | XX% of operating labor and maintenance | XXX | XXX | XX |
| Information & technology | XX% of fixed capital | XXX | XXX | XX |
| Marketing & advertising | XX% of operating cash cost at full capacity | XXX | XXX | XX |
| Research & development | XX% of operating cash cost at full capacity | XXX | XXX | XX |
| Corporate overhead | | XXX | XXX | ХХ |

Return on Capital Employed (ROCE)

ROCE assumptions can vary according to the industry sector and technology readiness. For this specific process a ROCE percentage of XX% was assumed. This results in an increment of XXX /metric ton in the product value.



Further Details

For more information about ROCE calculation, the reader is referred to https://intrat.ec/m?f=/icc-methodology



Appendix F Plant Cost Breakdowns

This appendix describes details of the plant cost which comprises the costs, directly or indirectly, associated with the construction of the plant itself. Therefore, different breakdowns are presented for a better understanding of the total cost associated with the construction of the plant under analysis, as follows:

- * ISBL cost by functional unit. This section provides the contribution of each functional unit portrayed in the process block flow diagram in the cost of the inside battery limits (ISBL).
- * OSBL cost by piece of equipment. This section provides a distribution of the investment required for the construction of the areas that comprise the site surrounding infrastructure, as well as it details the share of the costs of each component included in these areas.
- * Plant cost breakdown per discipline. In this breakdown, the plant construction costs are rearranged into an alternative perspective: direct process costs, indirect process costs and project contingency.

ISBL Construction Cost Breakdown

In accordance with all the assumptions presented in this report, a cost estimate was developed for each functional unit inside battery limits (ISBL). Table F.1 shows the share of each functional unit.



| Description | % |
|---------------------------------------|----|
| XXXXXXXXX | XX |
| XXXXXXXX | XX |
| Process Unit (ISBL) Construction Cost | |

Figure F.1 presents an illustration of the construction cost breakdown.





Figure F.1 Process Unit (ISBL) Construction Cost by Functional Unit

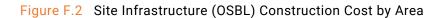


OSBL Construction Cost Breakdown

This analysis provides a more detailed explanation of the fixed capital associated with the process described in the report. More specifically, it is focused on the investment required for the construction of the site surrounding infrastructure, also referred to as Outside Battery Limits (OSBL), comprising support buildings, auxiliary units used for providing and distributing utilities and storage facilities. In accordance with the configuration previously presented, a cost estimate was developed for each facility outside battery limits.

Figure F.2 presents OSBL investment broken down into each area. The investment estimated for each area will be further detailed in the next topics.







Construction Cost: Area 90 - Storage Installations

This section details the cost estimate associated with Area 90 - Storage Installations. The components included in the estimate are detailed in the table below.

Table F.2 Area 90 - Storage Installations: Scope Description

| Component | Description |
|-----------|-------------|
| XXXXXXXXX | XXXXXXXXX |
| XXXXXXXXX | XXXXXXXXX |
| XXXXXXXXX | XXXXXXXXX |

The following chart illustrates how each component impacts the construction cost estimate for this area.





Figure F.3 Storage Installations Construction Cost per Piece of Equipment



The cost of each component was based on the following assumptions:



Construction Cost: Area 91 - Utilities Facilities

This section details the cost estimate associated with Area 91 - Utilities Facilities. The components included in the estimate are detailed in the table below.

Table F.3 Area 91 - Utilities Facilities: Scope Description

| Component | Description |
|-----------|-------------|
| XXXXXXXXX | XXXXXXXXX |

The following chart illustrates how each component impacts the construction cost estimate for this area.





Figure F.4 Utilities Facilities Construction Cost per Piece of Equipment



The percentage associated with the remaining facilities is divided as follows:

- * XXXXXXXXX XX %
- * XXXXXXXXXX XX %

The cost of each component was based on the following assumptions:



Construction Cost: Area 92 - Support & Auxiliary Buildings

This section details the cost estimate associated with Area 92 - Support & Auxiliary Buildings. The components included in the estimate are detailed in the table below.

| Table F.4 | Area 92 - Support & Auxiliary Buildings: Scope Description |
|-----------|--|
|-----------|--|

| Component | Description |
|-----------|-------------|
| XXXXXXXXX | XXXXXXXXX |

The following chart illustrates how each component impacts the construction cost estimate for this area.





Figure F.5 Support & Auxiliary Buildings Construction Cost per Piece of Equipment



The percentage associated with the remaining facilities is divided as follows:

- * XXXXXXXXX XX%
- * XXXXXXXXX XX%

The cost of each component was based on the following assumptions:



Site Infrastructure Cost Summary

| Component | % of Total |
|--|------------|
| XXXXXXXX | XX |
| XXXXXXXX | XX |
| XXXXXXXX | XX |
| Area 90 - Storage Installations | XX |
| XXXXXXXX | XX |
| Area 91 - Utilities Facilities | XX |
| XXXXXXXX | XX |
| Area 92 - Support & Auxiliary Buildings | XX |
| Site Infrastructure (OSBL) Construction Cost | 100.0 |

Table F.5 Site Infrastructure (OSBL) Construction Cost by Piece of Equipment



Plant Cost Breakdown per Discipline

Introduction

The primary objective of this analysis is to provide an alternative perspective on the plant capital cost. This analysis presents the plant capital cost divided in three categories: (1) direct costs (all material and labor costs associated with the process equipment); (2) indirect costs (defined by the Association for the Advancement of Cost Engineering (AACE) Standard Terminology as those "costs which do not become a final part of the installation, but which are required for the orderly completion of the installation"); and (3) contingency.

It is important to highlight that the breakdown presented within this analysis refers exclusively to the Plant Cost figure included in the report.

The composition of direct field costs and indirect costs are further detailed in the next topics. Other fixed capital components, such as Owner's Cost, are not included in this breakdown.

The following chart presents the plant cost divided in each category described above.







Direct Costs Breakdown

Fundamentally, the direct process costs are the total installed equipment cost (from purchase to installation, including the required installation bulks). They include the following disciplines: bare equipment, equipment setting, piping, civil, steel, instrumentation & control, electrical, insulation, and painting.

Accordingly, the chart below presents the direct costs broken down by aforementioned discipline.



Figure F.7 Direct Construction Costs by Discipline



Indirect Costs Breakdown

The indirect costs account for field indirects, engineering costs, overhead, and contract fees. Accordingly, the chart below presents the indirect costs broken down by aforementioned items.



Figure F.8 Indirect Costs Summary



Plant Cost Breakdown Summary

The next table presents the detailed plant cost breakdown, based on the direct and indirect costs approach. Two alternative views are presented in the table:

- (1) % of BEQ. Each component is presented as a percentage of the bare equipment (BEQ) cost;
- (2) % of Total. Each component is presented as a percentage of total plant cost.

| Table F.6 Plant Construction Cost by Discipline |
|---|
|---|

| Component | % of BEQ | % of Total |
|------------------------------------|----------|------------|
| Bare equipment (BEQ) | XX | XX |
| Equipment setting | XX | XX |
| Piping | XX | XX |
| Civil | XX | XX |
| Steel | XX | XX |
| Instrumentation & control | XX | XX |
| Electrical | XX | XX |
| Insulation | XX | XX |
| Painting | XX | XX |
| Direct costs | XX | XX |
| Engineering & procurement | XX | XX |
| Construction material & indirects | XX | XX |
| General & administrative overheads | XX | XX |
| Contract fee | XX | XX |
| Indirect costs | XX | XX |
| Total Process Capital (TPC) | XX | XX |
| Project Contingency (of TPC) | XX | XX |
| Total Plant Cost | XX | XX |

The absolute cost of the plant is presented in the table "*Plant Cost Summary*" in "*Chapter 8. Capital Costs Summary*." It is worth noting that the process contingency presented in the aforementioned table is included within each component listed in the table above.



Further Details

For further information about the components included in the plant cost breakdown, the reader is referred to https://intrat.ec/m?f=/icc-methodology.



Appendix G Plant Capacity Assessment - United States

This assessment presents the impact of a plant capacity change on the economic analysis presented in this report. Additional capacity scenarios were analyzed using the same methodology and compared to the base case presented in the report.

The assessment is divided into two parts: (1) a capital investment comparison, examining fixed investment, working capital and additional capital requirements; and (2) an operating costs & product value comparison.

Capital Cost for Different Capacities

The economic analysis presented was reproduced for a range of plant capacities in order to estimate a curve that illustrates how capital investment varies with nominal plant output. This curve is presented in Figure G.1.

The minimum, mid-range and maximum capacities from Figure G.1 are compared in detail in Table G.1, which presents detailed capital cost figures to better portray how economy of scale impacts the process under analysis.



Table G.1 Capital Investment Analysis for Different Capacities (USD Million)

| | Smaller Plant | Base | Larger Plant |
|-----------------------------------|---------------|---------|--------------|
| Capacity (mt/yr) | ххх | XXX XXX | ХХХ |
| Inside battery limits (ISBL) | XXX | XXX | XXX |
| Process contingency (XX% of ISBL) | XXX | XXX | XXX |
| Outside battery limits (OSBL) | XXX | XXX | XXX |
| Total process capital (TPC) | XXX | XXX | XXX |
| Project contingency (XX% of TPC) | XXX | XXX | XXX |
| Plant cost | XXX | XXX | XXX |
| Owner's cost | XXX | XXX | XXX |
| Fixed capital | XXX | XXX | XXX |
| Working capital | XXX | XXX | XXX |
| Additional capital | XXX | XXX | XXX |
| Total capital investment | XXX | XXX | XXX |

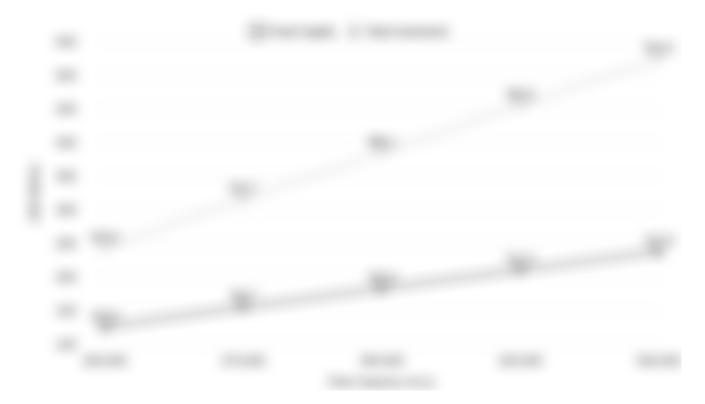


Figure G.1 Capital Investment Versus Plant Capacity

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Operating Cost for Different Capacities

The operating costs and the product value were also estimated for a range of plant capacities, resulting in Figure G.2.

A datasheet summarizing the process economics is reproduced in Table G.2, and it includes two additional scenarios evaluated in this assessment.

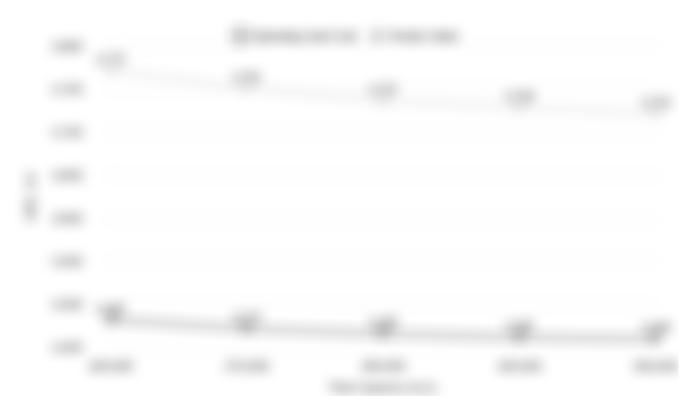


Figure G.2 Operating Cost Versus Plant Capacity



Table G.2 Operating Cost & Product Value Analysis for Different Capacities (/mt)

| | Smaller Plant | Base | Larger Plant |
|---------------------------|---------------|---------|--------------|
| Capacity (mt/yr) | XXX | XXX XXX | ххх |
| Operating rate (h/yr) | XXX | XXX | XXX |
| Annual production (mt/yr) | XXX | XXX | XXX |
| Operating costs | | | |
| XXXXXXXXX | XXX | XXX | XXX |
| XXXXXXXXX | XXX | XXX | XXX |
| Gross raw materials cost | XXX | XXX | XXX |
| Net raw materials cost | XXX | XXX | XXX |
| Net utilities cost | XXX | XXX | XXX |
| Operating variable costs | XXX | XXX | XXX |
| Operating fixed costs | XXX | XXX | XXX |
| Operating cash cost | XXX | XXX | XXX |
| Depreciation | XXX | XXX | XXX |
| Total operating cost | XXX | XXX | XXX |
| Corporate overhead | XXX | XXX | XXX |
| ROCE | XXX | XXX | XXX |
| Product value | XXX | ХХХ | XXX |



Appendix H Project Implementation & Construction Schedule

This appendix aims to present a preliminary project implementation schedule, encompassing the period from the decision to invest to the start of commercial production.

This is divided into five major steps:

- (1) Basic engineering;
- (2) Detailed engineering;
- (3) Procurement;
- (4) Construction; and
- (5) Start-up.

The duration of each project phase is detailed in Table H.1.

Table H.1 Project Phases Schedule

| | Phase Start | Duration |
|--------------------------|------------------------------|----------|
| | Months after project started | Months |
| Basic engineering | XX | XX |
| Detailed engineering | XX | XX |
| Procurement | XX | XX |
| Construction | XX | XX |
| Commissioning & start-up | XX | XX |

Since the project phases overlap, the total project duration is not equal to the sum of each phase duration. The Engineering, Procurement & Construction (EPC) period - from the basic engineering start until the end of construction - is about **XX months**. The total project duration, also including commissioning and start-up, is approximately **XX months**.



Figure H.1 illustrates the project implementation and construction schedule and clarifies the overlaps among the distinct project phases.



Figure H.1 Implementation & Construction Schedule



Appendix I Process Flow Diagrams & Equipment List

This chapter comprises a schematic representation of relevant operations of the process examined in this report. It indicates process operations, main process streams, main pieces of equipment and utilities consumed.

For better comprehension, the main conventions for equipment tags and symbols for lines used in the process flow diagram are listed in Figure I.1 and Figure I.2.

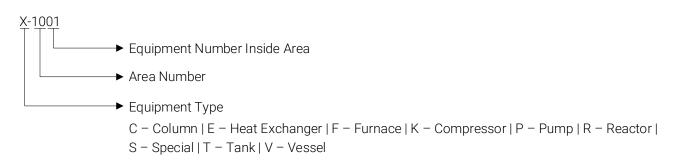


Figure I.1 Convention for Process Equipment Tags

Main process stream

Secondary process stream or Utility stream

Energy stream or Computer signal

Figure I.2 Symbols for Lines

Table I.1 and Table I.2 present the different codes used along with their definitions.



Table I.1 Diagram Legend - Utilities

| Code | Definition |
|------|---------------------|
| BFW | Boiler feed water |
| CW | Cooling water |
| DW | Demineralized water |
| FU | Fuel |
| HTF | Heat transfer fluid |
| N2 | Nitrogen |
| 02 | Oxygen |
| PC | Process condensate |
| PW | Process water |
| RF | Refrigerant |
| RW | Refrigerated water |
| ST | Steam |

Table I.2 Diagram Legend - Equipment Type

| Code | Definition |
|------|----------------|
| С | Column |
| E | Heat exchanger |
| F | Furnace |
| К | Compressor |
| Ρ | Pump |
| R | Reactor |
| S | Special |
| Т | Tank |
| V | Vessel |

Furthermore, most of the symbol standards adopted in the development of the diagram are presented in the next figures.

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Figure I.4 Equipment Symbols - Heat Exchangers

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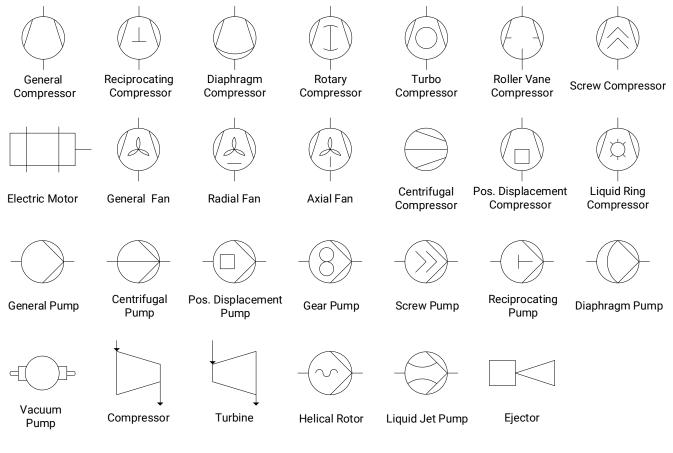
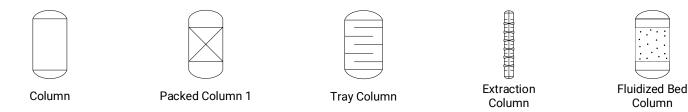
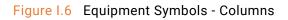


Figure I.5 Equipment Symbols - Compressors & Pumps





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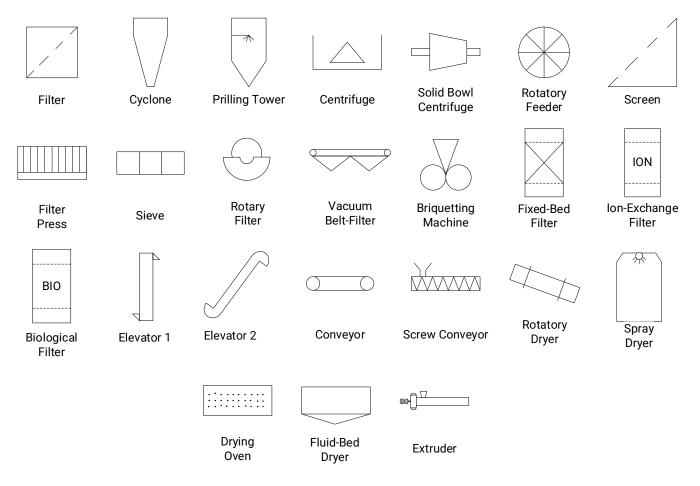
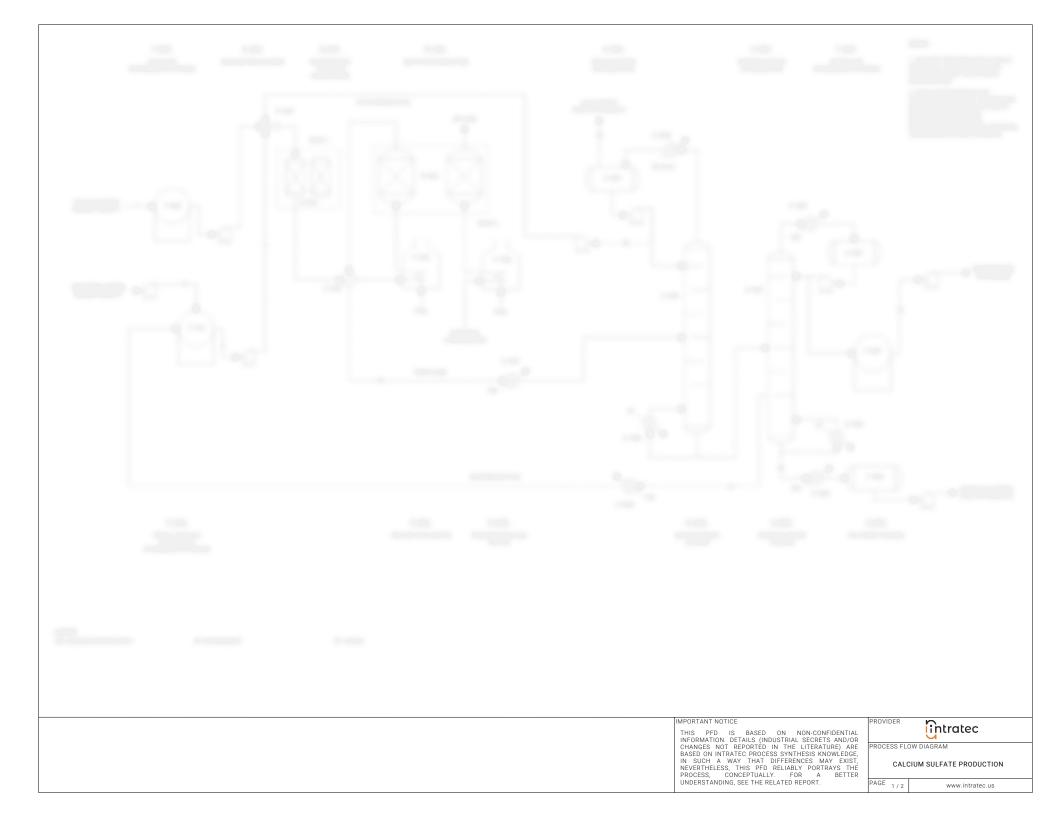
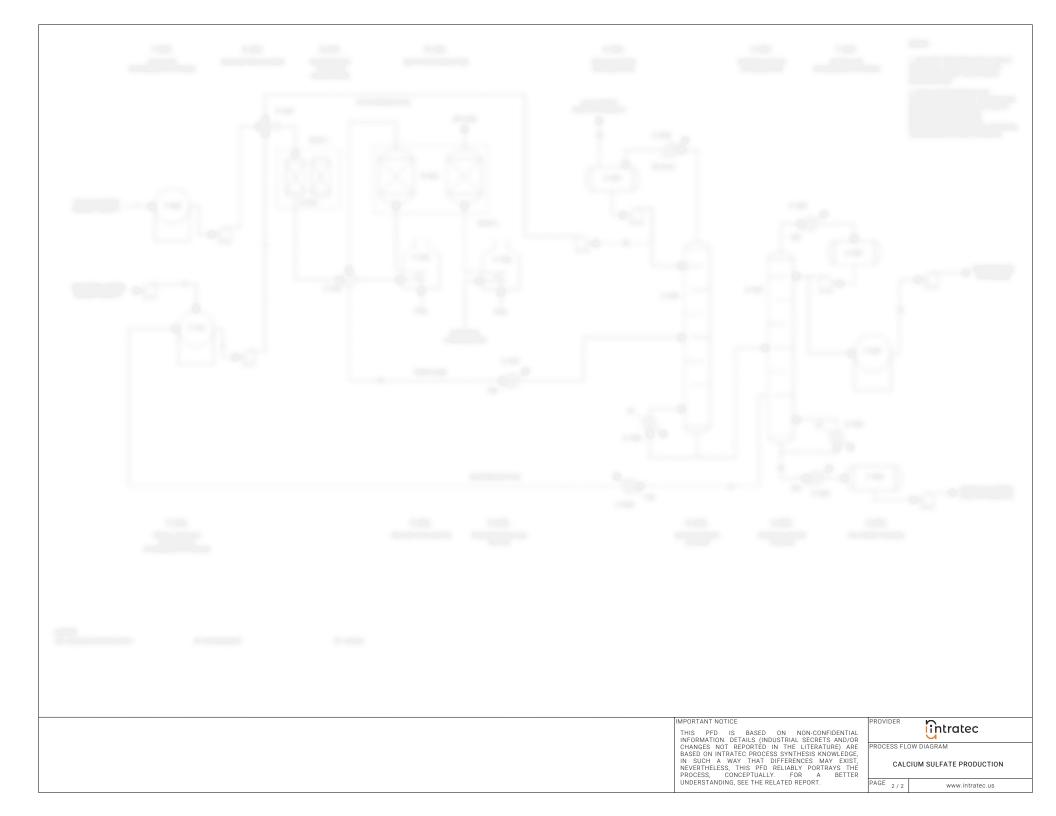


Figure I.7 Equipment Symbols - Solids Processing







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